



## SHELL HOUDINI ECC PROJECT

CBI-Lummus – Toyo JV Project Management hereby awards

### **SAFETY SUPERVISOR OF THE MONTH AWARD**

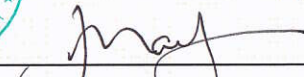
*For BALANCE ENGINEERING & CONST. PTE LTD, March 2009*

## S. SARAVANAN



**CONGRATULATIONS TO YOU AND YOUR TEAM  
FOR AN OUTSTANDING SAFETY PERFORMANCE**



  
Johan Van Der Merwe  
HSSE Manager



  
Akinori Yasuda  
Construction Director