



SHELL HOUDINI ECC PROJECT

CBI-Lummus – Toyo JV Project Management hereby awards

SAFETY SUPERVISOR OF THE MONTH AWARD

For **BALANCE ENGINEERING & CONST. PTE LTD**, November 2008

MR. S. SARAVANAN

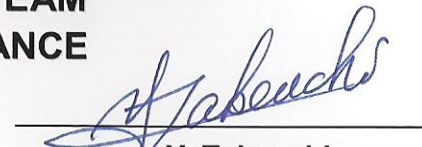


**CONGRATULATIONS TO YOU AND YOUR TEAM
FOR AN OUTSTANDING SAFETY PERFORMANCE**




Johan Van Der Merwe
HSSE Manager




Y. Takeuchi
Construction Director