



SHELL HOUDINI ECC PROJECT
Pulau Ular, Singapore



Team ECC is a joint venture between
CBI Lummus and Toyo Engineering Corporation

The CB&I Lummus – TOYO JV Project Management Team

SAFETY MILESTONE AWARD

to

BALANCED ENGINEERING & CONSTRUCTION PTE LTD

on their achievement of

100,000

CONSTRUCTION EXPOSURE HOURS

Without Lost Time Injury till 8 February 2009

Presented on 14 April 2009
Shell Houdini ECC Project, Pulau Ular, Singapore

Johan Van Der Merwe
JV HSSE Manager

Akinori Yasuda
JV Construction Director

Safety Is Job #1