



SHELL HOUDINI ECC PROJECT  
Pulau Ular, Singapore



Joint V.C.C. of a partnership between  
CB&I and Lummus Toyo JV

The CB&I Lummus – TOYO JV Project Management Team

# SAFETY MILESTONE AWARD

to

## BALANCE ENGINEERING & CONSTRUCTION PTE LTD

for their contribution to the ECC Project  
achievement of

# 10,000,000

### CONSTRUCTION EXPOSURE HOURS

Without Lost Time Injury  
November 2008

**Safety Is Job #1**

David Moxham  
Construction Manager, SEPL

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JV Deputy Project Director